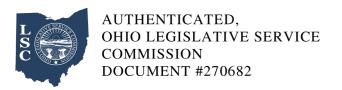


Ohio Administrative Code Rule 3358:5-1-12 Board governing style.

Effective: March 18, 2015

- (A) The board will be actively involved in the governance of the college, being proactive rather than reactive, staying adequately informed on relevant issues, and approaching its task with a style which emphasizes outward vision rather than an internal preoccupation, encouragement of diversity in viewpoints, strategic leadership more than administrative detail, clear distinction of board and president roles, collective rather than individual decisions, and future rather than past or present thinking.
- (B) More specifically, the board will:
- (1) Operate in all ways mindful of its civic trusteeship obligation to the citizens of its district.
- (2) Enforce upon itself whatever discipline is needed to govern with excellence. Discipline will apply to matters such as attendance, policy-making principles, respect of roles, speaking with one voice, and adherence to ethical practices.
- (3) Keep adequately informed about relevant global and local educational and other issues, actively gathering information to fulfill this role.
- (4) Direct, control and inspire the organization through the careful establishment of the broadest organizational values and perspectives through written policies.
- (5) Focus chiefly on intended long-term impacts on the world outside the organization (ends), not on the administrative or programmatic means of attaining those effects.
- (6) Be an initiator of policy, not merely a reactor to staff initiatives. The board, not the staff, will be responsible for board performance.
- (7) Use the expertise of individual members to enhance the ability of the board as a body, rather than



to substitute their individual values for the groups values.

(8) Monitor and discuss the boards own process and performance. Within this context, the board commits to the continuous improvement of its governing processes and for the growth and development of each trustee.